



## Factors Contributing to Financial Stability and Sustainability

Stanislaus State is positioned for financial stability and sustainability. Since 2012, the University increased its reserves by approximately \$9 million, from approximately \$16 million to \$25 million. With a base budget of \$116,689,374 million in 2017/18, the University's strong footing is a result of several factors contributing to its overall financial picture.

- Being one of 23 campuses within the largest higher education system in the country provides a well-established funding model, which minimizes variability from one year to the next. This enables our institution to anticipate and plan for upcoming budget years with relative certainty. When a shortfall is experienced, and one-time funding cannot meet the shortfall, the University has adequate reserves to absorb the difference in any one given year.
- The University received an increase of approximately \$8 million in base funding in 2017/18, resulting from the following sources:
  - a) an increase of 79 FTES during the 2017/18 academic year, generating \$841,000 in additional funds;
  - b) an increase in student tuition fees, generating \$2,425,000; and
  - c) base funding for mandated benefits increases.
- Stanislaus State received \$5,436,127 in gifts in 2017/18, demonstrating a continual increase over the last two years (with \$3,773,462 received in 2016/17 and \$1,978,680 received in 2015/16).
- The University has a projected net surplus increase in 2017/18 of \$1,351,298 in University Extended Education (UEE) revenue and has a healthy UEE reserve of \$8,288,982. UEE is an important component to the University's overall budget, as the revenue it generates enables the University to be responsive to immediate needs that have a connection into UEE, and be strategic in meeting priorities of the future.
- Stanislaus State was awarded \$6,064,934 in [sponsored programs funding](#) in 2017/18, which is commensurate with the University's 5-year annual average of \$6,200,000 and reflects a consistent commitment to seeking, as well as a successful track record of securing, extramural funding.
- Stanislaus State has established a robust annual budget call process that is inclusive and transparent.
- The University is implementing a new budget practice that empowers units by allowing them to retain carry-forward, which encourages and incentivizes sound planning and prudent spending.
- The University strategically reallocates one-time dollars to address one-time needs and priorities.
- The current administration has acknowledged a long-standing practice of carrying unfunded ongoing commitments with one-time dollars and is developing and implementing a 3-year plan, beginning 2018/19, to move unfunded ongoing commitments into the base budget.