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PAUL CAMPBELL, ’95
EILEEN HAMILTON, ’88
ANDREW JANZ, ’06, ’09
MARYN PITT, ’07

WILLIAM REDFORD, ’99
RICHARD RONTEN, ’70
KRISTEN SANTOS, ’91
MARLENE STANTE, ’72
POLLY VASCHÉ ’75
ONE OF THE COUNTRY’S TOP 384 COLLEGES FOR 13 CONSECUTIVE YEARS

Money

NO. 49 OVERALL IN THE “BEST COLLEGES FOR THE MONEY” CATEGORY
University Strategic Planning Council

MEMBERSHIP

- Kimberly Greer, Co-Chair, Provost and Vice President, Academic Affairs (Ex-officio, voting)
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- David Colnic, Chair, Department of Political Science and Public Administration
- Darrell Hayden, Vice President for Business and Finance (Ex-officio, voting)
- Suzanne Espinoza, Vice President for Student Affairs (Ex-officio, voting)
- Horacio Ferriz, Department Chair, Department of Geology
- Carmen Garcia, Administrative Analyst/Specialist, College of Business Administration
- Eileen Hamilton, Community member and Stanislaus State Alumna
- Falmous Harrison, Dean of the Stockton Center
- Annie Hor, Librarian
- Julie Johnson, Associate Vice President for Human Resources, Title IX, and Campus Compliance (Ex-officio, voting)
- Ellen Junn, President (Ex-officio, non-voting)
- Gitanjali Kaul, Vice President for Strategic Planning, Enrollment Management, and Innovation (Ex-officio, voting)
- Michele Lahti, Vice President for University Advancement (Ex-officio, voting)
- Nicole Larson, President, Associated Students Incorporated (Ex-officio, voting)
- Julia Reynoso, University Budget Advisory Committee
- Ilene Ruesga, Administration Support Coordinator, Department of Communication Studies
- Kim Tan, Professor, Department of Accounting and Finance
- Shradha Tibrewal, Professor, Masters of Social Work
- Maggie White, Student Trustee/Graduate Student

NON-VOTING CONSULTATIVE SUPPORT

- Diana Demetrullas, Vice Provost and Professor Emerita (Consultant)
- Benjamin Duran, Executive Director of the Central Valley Higher Education Consortium and Retired President, Merced Community College District (Consultant)
- Neisha Rhodes, Director for Presidential Initiatives (Administrative Liaison)
- Harold Stanislaw, Co-Chair for WASC Accreditation (Information)
- John Tillman, Director of Institutional Research (Information)
- Shawna Young, Associate Vice President for Academic Affairs and Accreditation Liaison Officer (Information)
One can choose to go back toward safety or forward toward growth. Growth must be chosen again and again; fear must be overcome again and again.

ABRAHAM MASLOW
Have a bias toward action – let’s see something happen now. Break that big plan into small steps, but take the first step right now.

INDIRA GANDHI
## Graduation Initiative 2025

<table>
<thead>
<tr>
<th>Metric</th>
<th>2015/16 Rate</th>
<th>2016/17 Rate</th>
<th>2017/18 Rate*</th>
<th>Change in Percentage Points between 2016/17 and 2017/18</th>
<th>2025 Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Freshmen 4 Year Graduation</td>
<td>14.3 % Fall 2012</td>
<td>18.6 % Fall 2013</td>
<td>17.9 % Fall 2014</td>
<td>-0.7</td>
<td>37%</td>
</tr>
<tr>
<td>Freshmen 6 Year Graduation</td>
<td>57.2 % Fall 2010</td>
<td>52.8 % Fall 2011</td>
<td>57.5 % Fall 2012</td>
<td>4.7</td>
<td>65%</td>
</tr>
<tr>
<td>Transfer 2 Year Graduation</td>
<td>34.8 % Fall 2014</td>
<td>36.0 % Fall 2015</td>
<td>36.9 % Fall 2016</td>
<td>0.9</td>
<td>45%</td>
</tr>
<tr>
<td>Transfer 4 Year Graduation</td>
<td>76.2 % Fall 2012</td>
<td>75.3 % Fall 2013</td>
<td>77.8 % Fall 2014</td>
<td>2.5</td>
<td>78%</td>
</tr>
<tr>
<td>Gap - Underrepresented Minority</td>
<td>6.5 % points Fall 2010</td>
<td>0% points Fall 2011</td>
<td>0% points Fall 2012</td>
<td>0</td>
<td>0 Target Met</td>
</tr>
<tr>
<td>Gap - Pell</td>
<td>1.9 % points Fall 2010</td>
<td>3.6 % points Fall 2011</td>
<td>2.0 % points Fall 2012</td>
<td>-1.6</td>
<td>0</td>
</tr>
</tbody>
</table>
GREAT STEERING COMMITTEE

SHAWNA YOUNG
Co-chair, Associate Vice President for Academic Affairs

JOVONTE WILLIS
Co-chair, Director, Institutional Research

FUJI COLLINS
Co-chair, Associate Vice President for Student Success

ELLEN JUNN
President

JUNGHANA
Chair and Professor, Mathematics

LISA BERNARDO
Director, Enrollment Services/Registrar

MIA BRUDNICKI
Special Initiatives Analyst, Office of the Provost

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Dean, University Extended Education

CHRISTOPHER CLAUS
Associate Professor, Communication Studies, Principal Writer, WASC Steering Committee

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Associate Vice President for Student Success

MATT COLLINS
Interim Associate Vice President for Information Technology

SCOTT DAVIS
Professor, English

BETSY EUDEY
Faculty Director for Advising and Learning Cohorts, Program Director and Professor, Gender Studies

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Dean, College of Science

STEVEN FILLING
Speaker-elect of the Faculty, Professor, Accounting

TOMÁS GOMEZ-ARIAS
Dean, College of Business Administration

NOELIA GONZALEZ
Director, Admissions and Financial Aid

KIMBERLY GREER
Provost and Vice President for Academic Affairs

FAIMOUS HARRISON
Dean, Stockton Center

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Vice President, Business and Finance

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Technical Analyst, Faculty Affairs and Office of the Provost

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Vice President, Strategic Planning, Enrollment Management, and Innovation

MICHELLE LEGG
Director, Budget Planning & Administration

ERIN LITTLEPAGE
Assessment Specialist, Office of the Provost
GREAT STEERING COMMITTEE

MATTHEW LOPEZ-PHILIPS
Associate Vice President for Student Affairs/Dean of Students

MARIA MARQUEZ
President, Associated Students Inc.

SARI MILLER-ANTONIO
Associate Dean, College of Arts, Humanities, and Social Sciences, Chair and Professor, Anthropology

ODDMUND MYHRE
Dean, College of Education, Kinesiology, and Social Work

CHRIS NAGEL
Speaker of the Faculty, Lecturer, Philosophy

KEITH NAINBY
Faculty Fellow for Advising, Chair and Professor, Communication Studies

GABRIELA NÚÑO
Associate Director, Enrollment Services

PAZ OLIVEÑEZ
Interim Vice President for Student Affairs

DANA RENEAU
Professor, Mathematics

NEISHA RHODES
Director for Presidential Initiatives, Office of the President

RONALD RODRIGUEZ
Dean of Library Services

ROSALIE BILLINGSLEA RUSH
Senior Associate Vice President for Communications, Marketing and Media Relations

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Professor, Psychology, Co-chair of WASC Steering Committee

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Director of Academic Operations, Office of the Provost

MARK THOMPSON
Professor, English

JIM TUEDIO, DEAN
College of Arts, Humanities, and Social Sciences

GERARD WELLMAN
Faculty Coordinator for High Impact Practices, and Associate Professor, Public Administration

MOLLY WINTER
Chair and Professor, English

JOHN WITTMAN
Professor, English

STUART WOOOLEY
Faculty Fellow for Assessment; Faculty Director of General Education; Professor, Biological Sciences

ELIZABETH ZAFRA
Administrative Support Assistant for Student Success Programs, Office of the Provost
ENROLLMENT MANAGEMENT COMMITTEE

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Director, Enrollment Services

HELENE CLAUDILL
Dean, University Extended Education

MATTHEW COVER
Faculty Director of CEGE

BRANDON DEMERS
ASI President

PAZ OLIVEREZ
Vice President, Student Affairs

DAVID EVANS
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Academic Operations Specialist, Academic Affairs

FUJI COLLINS
AVP of Student Success

JAMES TUEDIO
Dean, College of the Arts, Humanities & Social Sciences

JOVONTE WILLIS
Interim Director, Business Intelligence & Institutional Research

STEPHANIE HUBBARD
Director of Student Leadership & Development

STUART C. WOOLEY
Interim Faculty Director of GE & Faculty Fellow for Assessment

SHAWNA YOUNG
Associate Vice President, Academic Affairs
President's Commission on Diversity & Inclusion (PCDI)
INNOVATE, DESIGN, EXCEL & ASSESS FOR SUCCESS (IDEAS)
SPRING 2018 ACCEPTED PROPOSALS

• YO PUEDO (I CAN) BOOT CAMP
• “NEXT STEPS” VIDEO POWTOON PLATFORM
• SIMULATION PILOT
• BODY POSITIVE
• MAKER SPACE/FAB LAB
• LIFT PILOT LIBRARY, FACULTY, AND TUTORING CENTER
• CREATIVE PROJECT COORDINATION
• SCULPTURE AREA
Stan State Receives $1.6 Million Legacy Health Gift to Train Family Nurse Practitioners
### Base Funding

<table>
<thead>
<tr>
<th>Division</th>
<th>Department</th>
<th>Priority</th>
<th>Budget Need Type</th>
<th>Budget Request Item</th>
<th>Recurring or one-time</th>
<th>Amount Requested</th>
<th>General Fund Recurring</th>
<th>General Fund Recurring Central Benefits</th>
<th>General Fund One-Time</th>
<th>Total Funding Request</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Baseline Funding</td>
<td>Graduation Initiative</td>
<td>New Base Funding</td>
<td>State Appropriation</td>
<td></td>
<td>Recurring</td>
<td>2,332,000</td>
<td>2,332,000</td>
<td></td>
<td></td>
<td>2,332,000</td>
</tr>
</tbody>
</table>

**Total Revenues:** 2,332,000

### Proposed Funded Budget Priorities

<table>
<thead>
<tr>
<th>Division</th>
<th>Benefits</th>
<th>1</th>
<th>New 2018/2019 Funding Request</th>
<th>Increase Base Budget for Forecast Benefit Shortfall</th>
<th>Recurring</th>
<th>400,000</th>
<th>400,000</th>
<th>400,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central</td>
<td>Compensation</td>
<td>2</td>
<td>New 2018/2019 Funding Request</td>
<td>Increase Base Budget for 2016/17 Staff IRPs Fund Shortfall</td>
<td>Recurring</td>
<td>81,650</td>
<td>70,000</td>
<td>10,650</td>
</tr>
<tr>
<td>Central</td>
<td>Compensation</td>
<td>3</td>
<td>Pre-existing need</td>
<td>1 Faculty, 2 staff positions</td>
<td>Recurring</td>
<td>418,500</td>
<td>270,000</td>
<td>148,500</td>
</tr>
<tr>
<td>Academic Affairs</td>
<td>Promotion Dollars AT18 &amp; AT19</td>
<td>4</td>
<td>New Request</td>
<td>200,000</td>
<td>Recurring</td>
<td>419,750</td>
<td>355,000</td>
<td>419,750</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>Student Affairs Staffing</td>
<td>4</td>
<td>Pre-existing needs</td>
<td>Temporary Faculty/Part-time Faculty Salary</td>
<td>Recurring</td>
<td>162,850</td>
<td>105,000</td>
<td>57,850</td>
</tr>
<tr>
<td>University Advancement</td>
<td>Development</td>
<td>16</td>
<td>New Base</td>
<td>Director of Development</td>
<td>Recurring</td>
<td>118,750</td>
<td>75,000</td>
<td>43,750</td>
</tr>
<tr>
<td>Business &amp; Finance</td>
<td>Risk Management</td>
<td>7</td>
<td>New 2017/2018 Funding Requests</td>
<td>Add one Lab Safety Specialist (AA/S-11)</td>
<td>Recurring</td>
<td>77,500</td>
<td>50,000</td>
<td>27,500</td>
</tr>
</tbody>
</table>

**Total Expenses:** 2,332,000

| Remaining Balance | 895,500 | (895,500) | - | - |

### One-time funding

<table>
<thead>
<tr>
<th>Division</th>
<th>Department</th>
<th>Priority</th>
<th>Budget Need Type</th>
<th>Budget Request Item</th>
<th>Recurring or one-time</th>
<th>Amount Requested</th>
<th>General Fund Recurring</th>
<th>General Fund Recurring Central Benefits</th>
<th>General Fund One-Time</th>
<th>Total Funding Request</th>
</tr>
</thead>
<tbody>
<tr>
<td>New One-Time Funding</td>
<td>Enrollment Growth</td>
<td>One-Time Funding</td>
<td>State Appropriation</td>
<td>Tucson Revenue</td>
<td>One-Time</td>
<td>688,000</td>
<td>688,000</td>
<td>688,000</td>
<td>688,000</td>
<td>1,088,500</td>
</tr>
</tbody>
</table>

**Total Revenues:** 1,088,500

<table>
<thead>
<tr>
<th>Academic Affairs</th>
<th>Student Affairs Staffing</th>
<th>1</th>
<th>Pre-existing need</th>
<th>Temporary Faculty/Part-time Faculty Salary*</th>
<th>Recurring</th>
<th>688,000</th>
<th>688,000</th>
<th>688,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Affairs</td>
<td>New Request</td>
<td>3</td>
<td>Two Counselors / Advisors</td>
<td>Call Center</td>
<td>Recurring</td>
<td>186,000</td>
<td>186,000</td>
<td>186,000</td>
</tr>
<tr>
<td>University Advancement</td>
<td>Unfunded Requests 2016/2017</td>
<td>2</td>
<td>Community Engagement (includes $7,500 for Chamber Memberships)</td>
<td>Recurring</td>
<td>37,500</td>
<td>37,500</td>
<td>37,500</td>
<td></td>
</tr>
</tbody>
</table>

**Total Expenses:** 1,085,500

| Remaining Balance | - | - | - | - |
HILMAR COUPLE LEAVES CSU STANISLAUS A RECORD AMOUNT  
Modesto Bee - Jan. 14  
PRESIDENT JUNN TALKS STRATEGY, GRADUATION RATES AT SPRING ADDRESS  
Turlock Journal - Jan. 23  
OFFICIALS HOPE NEW GRANT WILL ENSURE FEWER STANISLAUS STATE STUDENTS GO HUNGRY  
Fox40 (Sacramento) - Mar. 19  
SJ DELTA COLLEGE, CSU PARTNER ON STOCKTON DEGREE PROGRAM  
Stockton Record - June 21  
STAN STATE FOCUSES ON WATER CONSERVATION  
CBS13 (Sacramento) - July 17  
STAN STATE DEDICATES DIVERSITY CENTER  
Diverse Issues in Higher Education - Dec. 1
1. Be a student-ready university.
2. Provide transformational learning experiences driven by faculty success.
4. Hone administrative efficacy through thoughtful stewardship of resources.
5. Forge and strengthen bonds with our communities rooted in a shared future.